

# DELIVERING ALPHA



Institutional  
**Investor**

## DELIVERING ALPHA Wednesday • July 15, 2015

7:30-8:30 a.m. **BREAKFAST AND REGISTRATION**

8:30-8:40 a.m. **WELCOME**

*Master of Ceremonies: Tyler Mathisen, Co-Anchor, "Power Lunch" and "Nightly Business Report," CNBC*

- **Diane Alfano, Chairman, Institutional Investor**
- **Mark Hoffman, Chairman, CNBC**

8:40-9:10 a.m. **ALPHA ALL-STARS**

*Moderator: Jim Cramer, Host, "Mad Money w/ Jim Cramer" and Co-Anchor, "Squawk on the Street," CNBC*

*Panelists:*

- **William A. Ackman, Founder, Chief Executive Officer and Portfolio Manager, Pershing Square Capital Management, L.P.**
- **Nelson Peltz, Founding Partner and Chief Executive Officer, Trian Fund Management, L.P.**

9:10-9:50 a.m. **GLOBAL OPPORTUNITY**

*Moderator: Andrew Ross Sorkin, Co-Anchor, "Squawk Box," CNBC*

*Panelists:*

- **Christopher Ailman, Chief Investment Officer, California State Teachers' Retirement System**
- **Mary Callahan Erdoes, Chief Executive Officer, J.P. Morgan Asset Management**
- **Eric Mindich, Chief Executive Officer and Founder, Eton Park Capital Management**
- **Richard Perry, Chief Executive Officer, Perry Capital**

9:50-10:15 a.m. **BUBBLE? WHAT BUBBLE!**

*Moderator: Jon Fortt, On-Air Editor, CNBC*

*Panelists:*

- **Esther Dyson, Chairman, EDventure Holdings**
- **Scott Kupor, Managing Partner and Chief Operating Officer, Andreessen Horowitz**

10:15-10:45 a.m. **COFFEE BREAK**

10:45-11:15 a.m. **TALKING STOCKS & BONDS**

*Moderator: Kelly Evans, Co-Anchor, "Closing Bell," CNBC*

*Panelists:*

- **Jeffrey Gundlach, Chief Executive Officer and Chief Investment Officer, DoubleLine**
- **Bill Miller, Chairman and Chief Investment Officer, LMM LLC**

- 11:15-11:55 a.m. **BEST IDEAS – THE ACTIVISTS**  
*Idea Generators:*
- **Keith Meister**, Managing Partner and Chief Investment Officer, **Corvex Management LP**
  - **Tom Sandell**, Founder, Chairman and Chief Executive Officer, **Sandell Asset Management**
  - **Jeffrey Smith**, Managing Member, Chief Executive Officer and Chief Investment Officer, **Starboard Value LP**
- Respondents:*
- **Jim Cramer**, Host, “Mad Money w/ Jim Cramer” and Co-Ancor, “Squawk on the Street,” **CNBC**
  - **David Faber**, Co-Ancor, “Squawk on the Street,” **CNBC**
- 11:55-12:20 p.m. **ALPHA DRIVERS**  
*Moderator:* **Becky Quick**, Co-Ancor, “Squawk Box,” **CNBC**  
*Panelist:*
- **James Dinan**, Chief Executive Officer and Founder, **York Capital**
- 12:20-2:15 p.m. **LUNCHEON WITH KEYNOTE**  
**Paul E. Singer**, Founder and President, **Elliott Management**  
*Introduced by:* **M. Barry Bausano**, President, **Deutsche Bank Securities Inc.** and Chairman of Hedge Funds, **Deutsche Bank**  
*Interviewed by:* **David Faber**, Co-Ancor, “Squawk on the Street,” **CNBC**
- 2:15-2:40 p.m. **RISE OF THE MACHINES**  
*Keynote:* **Leda Braga**, Chief Executive Officer, **Systematica Investments**  
*Interviewed by:* **Michael Peltz**, Editor, **Institutional Investor Magazine Group**
- 2:40-3:10 p.m. **THE ENERGY ENIGMA**  
*Moderator:* **Kate Kelly**, Wall Street Reporter, **CNBC**  
*Panelists:*
- **Gregory Beard**, Head of Natural Resources and Senior Partner, **Apollo Global Management**
  - **Beau Taylor**, Founding Partner and Chief Investment Officer, **Taylor Woods Capital Management LLC**
- 3:10-3:40 p.m. **CRUZ CONTROL**  
*Keynote:* **Senator Ted Cruz**, (R) Texas  
*Interviewed by:* **John Harwood**, Chief Washington Correspondent, **CNBC**
- 3:40-4:10 p.m. **COFFEE BREAK**
- 4:10-4:40 p.m. **REAL ESTATE RETURNS**  
*Moderator:* **David Faber**, Co-Ancor, “Squawk on the Street,” **CNBC**  
*Keynotes:*
- **Jonathan Gray**, Global Head of Real Estate, **Blackstone**
  - **Barry S. Sternlicht**, Chairman and Chief Executive Officer, **Starwood Capital Group**
- 4:40-5:20 p.m. **THE ALPHA DEBATE: ACTIVISM**  
*Moderator:* **Scott Wapner**, Host, “Fast Money Halftime Report,” **CNBC**  
*Keynotes:*
- **Laurence D. Fink**, Founder, Chairman and Chief Executive Officer, **BlackRock**
  - **Carl Icahn**, Chairman, **Icahn Enterprises**
- 5:20 p.m. **COCKTAIL RECEPTION**